



# MINNESOTA HUMANITIES COMMISSION

25 July 83

Dear Walter:

Because of poor flight connections to Grand Rapids, David had to lay over in the Twin Cities Saturday night on his way back from San Francisco. I picked him up and he stayed with us.

Loosing out on the job could have been a terrific blow, but thanks to the compassionate way you handled it, he was in good spirits. I would not have thought it possible for someone to come right from the disappointment in good spirits, but David said you were so kind and thoughtful that he really felt quite good about the whole series of events.

We often tell disappointed grant applicants that they are in better position to seek other funds when turned down by MHC because their plans are clear and their goals are worked out. I am not sure how much I ever believed that because I was so struck by David's conviction that what he had just gone through will make it much easier to search for a new job. He thinks that he did a fair assessment of his strengths and weaknesses; he learned something about promoting himself; he gained some confidence about what he might qualify for; and he and Susan talked about what they want as a family. To have all that accomplished before he has to begin looking is a far better start than most of us ever have.

I would like to avoid all the over-worked words such as sensitive and caring in telling you the ways David praised you. He also tried not to make you appear to be a humanistic therapist. However, he did say again and again that he would not have found easy had you not stayed with him and seen him through the entire evening.

I am not writing to say thank you for being kind to my young friend, but to say how pleased I was to hear a story of kindness and generosity. I hope I can get to know you better.

Best Regards,

Cheryl Dickson

# National Federation of State Humanities Councils

12 South 6th Street

Suite 527

Minneapolis, Minnesota 55402

(612)332-2407

August 30, 1983

## BOARD OF DIRECTORS

President  
Jacob E. Nyenhuis  
Michigan Council for the Humanities

Vice President  
Grethe Peterson  
Utah Endowment for the Humanities

Secretary  
Anne Kaplan  
Illinois Humanities Council

Treasurer  
Charles C. Cole Jr.  
Ohio Humanities Council

James Blevins  
Indiana Committee for the Humanities

Robert Collen  
Massachusetts Foundation for the Humanities  
and Public Policy

Gerald Fetz  
Montana Committee for the Humanities

Gretchen Kreuter  
Minnesota Humanities Commission

Karen Munro  
Washington Commission for the Humanities

John Oates  
North Carolina Humanities Committee

Thomas Roberts  
Rhode Island Committee for the Humanities

Bruce Sievers  
California Council for the Humanities

Pat Stewart  
Kentucky Humanities Council

James P. Walsh  
Arizona Humanities Council

## WASHINGTON COUNSEL

Abbott A. Leban

## STAFF

Executive Director on leave 1983-1984  
Steven Weiland

Interim Executive Director  
Richard Lewis

Director of Research  
Editor, *Federation Reports*  
James P. Smith

Assistant Director for Government  
and Public Affairs  
Geri Hockfield Malandra

Administrative Assistant  
Bonnie Platt

Professor Walter Capps  
1724 Santa Barbara Street  
Santa Barbara, California 93101

Dear Walter:

Thank you for your note of August 20th. I am delighted that you are indeed willing to consider becoming a candidate for the presidency of the Federation.

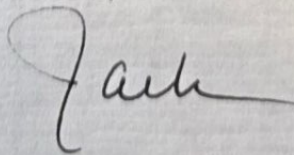
Since at least two, and possibly three, members of the current Board of Directors are intending to be candidates for the presidency, I do not believe your candidacy would be perceived as at all divisive. In fact, it might well prove to be just the opposite. Since all three of the potential candidates are public members of state councils, you would provide the option of a representative from the academic community.

Given the vigorous, even forceful, style of the current administration in Washington, I believe that it will be important for the Federation to have leadership capable of presenting rational alternatives in a highly effective manner. I believe therefore that not only should we have a strong and articulate president, but also a slate of officers and board members who can provide dynamic leadership to the councils in the coming years.

If you wish to talk by telephone with me about your interest in the presidency, please feel free to telephone me at home or at the office (616/392-6363 or 392-5111, ext. 2180).

Incidentally, you should be pleased to know that some 30 chairpersons have signed up for the Eastern version of our Denver meeting. I therefore believe that you chairpersons will play a stronger role in the national meeting in Salt Lake and in future activities of the Federation.

With all good wishes,



JEN:awf

National Federation of State Humanities Councils

12 South 6th Street

Suite 527

Minneapolis, Minnesota 55402

(612)332-2407

November 3

Dear Walter,

I am looking forward to seeing you in Washington, and to a little time to get acquainted. I hope all these details are not too overwhelming. Please call with any questions, etc.

See you soon.

Yours,

Jeri

---

Sandy Gray -

# National Federation of State Humaniti

12 South 6th Street Suite 527 Minneapolis, Minnesota 5540

ear is the proposed  
h an eye on

## Memorandum

TO: Walter Capps, Federation President

FROM: Richard Lewis and Geri Malandra

DATE: November 3, 1983

SUBJECT: November 17-18 National Council Meetings, and other Federation business

1. Enclosed are some materials that should help in preparing your presentations at the National Council Meetings. As Don Gibson will have told you by the time you receive this (we hope), you have been invited to speak at both the meeting of the State and Education Program Committee and the full National Council meeting (see dates and times, below):

1. Thursday, November 17  
9:30-11:00 (end time may change slightly)  
Old Post Office Building, 1100 Pennsylvania Ave.  
Room M-07West

Committee on State and Education Programs (Louise Ano Nuevo Kerr, Chair for State Programs; Mary Beth Norton, Chair for Education Programs)

2. Friday, November 18  
9:30-11:30  
M-04

Full National Council Meeting

We are including a complete list of National Council members, a copy of the remarks Jack Nyenhuis made at the August meeting, and a summary of activities at our National Conference, which might provide material for your presentation. We understand that Don will explain in greater detail the aims and atmosphere of the meetings.

Also, Louise Kerr has invited you and Geri to meet over dinner at 7:00 on Wednesday evening, November 16. We have made reservations for your room at the Hotel Washington, 15th and Pennsylvania Ave., N.W. (800-424-9540), where you will meet Louise.

2. With regard to your attending an orientation meeting in Minneapolis, the best dates for Jack and the staff would be November 21, December 7, December 12, 15 or 16. If you can come in the evening before, we should finish in time for you to catch an early afternoon return flight.

Walter Capps  
November 3, 1983  
Page 2

- NATIONAL CONFERENCE NOTES
3. A matter of paramount concern for the board in the coming year is the proposed five-year plan for the Federation. This must be taken up with an eye on three matters voiced at the national conference:
    - a. the need for a statement of mission for the board and the Federation to be served by the five-year plan
    - b. the need for developing a plan for achieving financial support from private sources
    - c. the need for developing a plan to bring membership dues equitably up to a point that they cover the organization's operating budget

The Steering Committee should have a prospectus on the Federation's future for discussion by the board at the San Francisco meeting (dates to be announced shortly, either late January or early February). The prospectus should cover all the above points and set out alternatives for thought. Jack has said that he is willing to take special responsibility for this process, in collaboration with you and the staff, if you would like him to do so. We should move fairly quickly to start developing a framework for long-range planning since it will require much correspondence among you, Dick, Jack and the members of the Steering Committee to assure a strong, well thought out prospectus for consideration by the full board this winter.

4. For your information, two other items are enclosed here
  - a. a preliminary list of the full Federation board of directors
  - b. a copy of a letter from Karen Munro, expressing interest in continuing her government relations activities on behalf of the board

We will add, although we hope it goes without saying, that you should call us at any time if we can be of assistance with Federation business. We will be in touch with you soon.

- c. executive directors: Anita Silvers, Oklahoma Humanities Committee  
Miriam Murphy, New Jersey Committee for the Humanities
2. Resolutions for Federation activity in 1984
- a. to develop a series of proposals for a national public service announcement campaign, to be supported by a special one-time levy on all Federation members
  - b. to explore the feasibility and advisability of a three-year review cycle with appropriate NCH staff and National Council members
  - c. to appoint four to six state humanities council members and staff to the Government and Public Affairs Committee to act as planners and advisors prior to and during the reauthorization of the NEH (the Federation may recommend that the group include alumni)

## NATIONAL CONFERENCE NOTES

What follows is a summary of Federation board activities and matters related to the recent National Conference.

### I. National Conference

- A. Presentations by Don Gibson and William Bennett, provided a forum for discussion with state council members and staff about topics of concern
- B. Keynote address by Otis Graham and closing address by Vartan Gregorian: ways of viewing the humanities, particularly in connection with public life
- C. Series of workshops--current issues in humanities disciplines, including anthropology, archaeology, classics, comparative religion, ethnic studies, history, history of art, literature, language and society, ethics, and women's studies; formats and methods of public humanities programming; special topics (i.e., projects on the Bicentennial of the U.S. Constitution, council-conducted projects, computer office automation)
- C. Annual meeting for Federation members
  1. Election of new board members, board comprised of 14 members-- 5 academic, 5 public, 3 executive directors, 1 president
    - a. new public members: Sondra Myers, Chair, Pennsylvania Humanities Council  
Stephen Schmidt, past Chair, Colorado Humanities Program
    - b. new academic members: Roderick French, member, D.C. Community Humanities Council  
James L. Hill, Chair, Georgia Endowment for the Humanities
    - c. executive directors: Anita Silvers, Oklahoma Humanities Committee  
Miriam Murphy, New Jersey Committee for the Humanities
  2. Resolutions for Federation activity in 1984
    - a. to develop a series of proposals for a national public service announcement campaign, to be supported by a special one-time levy on all Federation members
    - b. to explore the feasibility and advisability of a three-year review cycle with appropriate NEH staff and National Council members
    - c. to appoint four to six state humanities council members and staff to the Government and Public Affairs Committee to act as planners and advisors prior to and during the reauthorization of the NEH (the Federation Board recommended that the group include alumni)

Walter Capps  
November 3, 1983  
Page 4

- d. to communicate to cable television user and trade associations information about the availability of existing state humanities programs

#### D. Other meetings at Conference

1. NEH Division of State Programs Officers met with state council groups, and with Chairpersons of councils
2. State council Chairpersons met with Don Gibson, Federation President and Executive Director
3. Regional groups of state councils met to discuss issues of mutual concern

#### II. Federation Board Meeting

A. The Federation held a brief Board meeting the first night of the conference (Wednesday, October 26). Actions taken included:

1. The board passed a motion to include in the 1984 plan for the Resources and Conference Committee the development of a plan for fund-raising by the Federation to support a portion of its resources-related activities (this motion was approved by the House of Delegates as it approved the proposed 1984 Federation budget)
2. The board approved the proposal to add members to the Government and Public Affairs committee, with the proviso that alumni be included
3. The board moved its endorsement of continuation of meetings for state council chairpersons in response to the suggestion made by Don Gibson to collaborate with the Federation in planning such a meeting in January, 1984
4. The board agreed that the new Federation president would accept the invitation to attend the November meeting of the National Council on the Humanities and make a report on the National Conference and Federation board activities
5. As part of its 1984 plan, the board endorsed the addition of a commitment to formulating a five-year plan for Federation activities

NEH NATIONAL COUNCIL MEMBERS

Terms Expiring in 1984

Charles Hamilton, Professor of Government, Columbia University (NY)  
Louis Hector, Attorney, Steel, Hector and Davis (Miami, FL)  
Carl Holman, President, National Urban Coalition (DC)  
Jacob Neusner, Professor of Religious Studies, Brown University (Providence, RI)  
Mary Beth Norton, Associate Professor of History, Cornell University (Ithaca, NY)\*  
Joel Read, President, Alverno College (Milwaukee, WI)  
Leon Stein, Editor Emeritus, Justice Magazine, International Ladies Garment Workers Union (NY)  
Harriet Zimmerman, Member, National Executive Council of the American Jewish Committee (Atlanta, GA)

Terms Expiring in 1986

Marcus Cohn, Attorney, Cohn and Marks (DC)  
Samuel DuBois Cook, President, Dillard University (New Orleans, LA)\*  
Roland Dille, President, Moorhead State University (Moorhead, MN)  
George Kennedy, Professor of Classics, University of North Carolina (Chapel Hill, NC)  
Louise Ano Neuvo Kerr, Dean of Humanities, Loyola University of Chicago (IL)\*  
Frances Dodson Rhome, Professor of English, Indiana University (Bloomington, IN)  
Charles Ray Ritcheson, Lowell Distinguished Professor of History, University of Southern California (Los Angeles, CA)  
Philip Schaefer, Stockbroker, Bear, Stearns, and Co. (San Francisco, CA)\*  
Anita Silvers, Professor of Philosophy, San Francisco State University (CA)

Terms Expiring in 1988

Walter Berns, Resident Scholar, American Enterprise Institute (DC)\*  
Rita Ricardi Campbell, Fellow, Hoover Institution on War, Revolution, and Peace (Stanford, CA)  
George Carey, Professor of Government, Georgetown University (DC)  
Laurence Chickering, Executive Director, Institute for Contemporary Studies (San Francisco, CA)  
Geoffrey Hart, Professor of English, Dartmouth College (Hanover, NH)\*  
Gertrude Himmelfarb, Professor of History, CUNY Graduate School (NY)  
Claybourn La Force, Dean of the School of Management and Professor of Economics, UCLA (CA)  
Ellis Sandoz, Professor of Political Science, Louisiana State University (LA)  
Peter Stanlis, Professor of Humanities and English, Rockford College (IL)

---

\*Committee on State and Education Programs (Kerr: Chair for State Programs, Norton: Chair for Education Programs)



Address to the National Council on the Humanities  
Committee on Education and State Programs

4 August 1983

Thank you very much, Professor Kerr, for the invitation to report to you and your committee on behalf of the National Federation of State Humanities Councils. I look forward to these quarterly meetings with you and members of the Endowment staff.

I am pleased to report to you that our Board of Directors had a very productive meeting in Cambridge, Massachusetts last week. There were various issues discussed by our board which I think will be of general interest to you.

Our continuing efforts at cooperation and collaboration with the Endowment included an extended discussion with Don Gibson at our board meeting, as well as his participation in general board discussions. As reported by Mr. Gibson, the plans for our National Meeting of State Humanities Councils are nearly completed. Working closely with NEH staff of the DSP, we have planned an excellent program. We hope that all of you will accept our invitation to attend the meetings, which will be held October 26-29 in Salt Lake City, beginning with regional meetings on the afternoon of the 26th.

We readily accepted Don Gibson's invitation to us to participate in the Council member orientation meetings planned for the next five months, as we have in the past. We also held a special meeting for chairpersons of State Councils in Denver two weeks ago in response to a request from the chairpersons who attended the Western Regional Meeting in Santa Fe in May. The focus of the one-day meeting was on chairperson orientation and the exchange of ideas and information to enable them more effectively

to carry out their responsibilities. The latter included discussion on their roles and responsibilities in the Reauthorization of NEH and NEA.

Our collaboration with NEH on research reports continues in a variety of areas of special interest to the state councils. I am happy to report that one such study was completed with the submission of an outstanding study on insurance which was prepared for us by our Washington counsel, Abbott Leban, a past chairperson of the Pennsylvania Humanities Council. His report is of great value to both the Endowment and the state councils.

As part of our commitment to accountability, we have made presentations about the state humanities councils to several national organizations, including the National Governors' Conference, the Conference of State Attorneys General and the Secretaries of State.

We have signed a contract on behalf of a number of state councils to conduct a study on the production of Public Service Announcements for TV. The study will be conducted by Stephen Schmidt, chairperson of the Colorado Council for the Humanities and former acting executive director of the CCH.

We continued our discussion on reauthorization and plan to present to the states a packet of materials for study and discussion at our national meeting. We will include it in our Companion for the national meeting, which we will send to all of you who plan to attend.

We also made a firm commitment to long-range planning on the part of the Board of Directors. Included in our 1984 Plan which we will submit to the House of Delegates in October is a proposal that we develop a Five-Year Plan, which we would expect to review and update on an annual basis. Our annual plans would thus be developed within the context of a longer vision

for the board. Our proposals for contracts for resources, conferences and national meetings would be presented within the context of this comprehensive view. We believe that this approach would benefit us by providing a greater sense of continuity, a greater clarity of focus, and an improved basis for fundraising efforts. We therefore intend also to recommend to our member councils that the states similarly undertake to establish Five-Year Plans for themselves, since it would help them in their planning and would perhaps obviate the perceived need for a longer proposal cycle for submission of proposals to NEH.

Finally, I would like to convey to you a concern which we have about the level of appropriations for the DSP proposed in the NEH budget. The board has also asked me to express to Mr. Bennett and others our concern about the impact of the proposed reduction of the percentage of definite funds from 22.48 % to 20.0%. If the Senate version of the Appropriations Bill were adopted, it would result in a reduction of \$2.669M or 13.13%, even though level funding is proposed for the Endowment. This unwarranted reduction would have a strongly negative impact on state councils, but especially on councils in the larger states because of the funding formula. We hope that you will assist us in our efforts to have those funds restored.

Thank you again for this opportunity to report to you on behalf of state councils.

Jacob E. Nyenhuis, President  
National Federation of State Humanities  
Councils  
(Dean for the Arts and Humanities,  
Hope College)

# National Federation of State Humanities Councils

12 South 6th Street Suite 527 Minneapolis, Minnesota 55402 (612)332-2407

## 1984 BOARD OF DIRECTORS: PRELIMINARY LIST\*

Walter Capps, President  
California Council for the Humanities

Jacob Nyenhuis, Past-president  
Michigan Council for the Humanities

James Blevins  
Indiana Committee for the Humanities

Robert Collen  
Massachusetts Foundation for the Humanities

Gerald Fetz  
Montana Committee for the Humanities

Roderick French  
D.C. Community Humanities Council

James Hill  
Georgia Endowment for the Humanities

Anita May  
Oklahoma Foundation for the Humanities

Karen Munro  
Washington Commission for the Humanities

Miriam Murphy  
New Jersey Committee for the Humanities

Sondra Myers  
Pennsylvania Humanities Council

Thomas Roberts  
Rhode Island Committee for the Humanities

Stephen Schmidt  
Colorado Humanities Program

James Walsh  
Arizona Humanities Council

\*Officers not yet elected; standing committee members not yet selected

November 3, 1983

KAREN HANSON MUNRO  
TRIPLE CREEK FARM  
4903 SEVENTEENTH AVENUE N. W.  
OLYMPIA, WASHINGTON 98502

October 29

To : Walter / Dick

From : Karen

In response to your inquiry about responsibilities in the coming year, I would very much like to continue my work with the Government and Public Affairs Committee.

I believe I have built some good contacts with staff people in Washington, D.C., and I feel comfortable and enthusiastic in talking about the accomplishments of state programs with people on Capitol Hill.

Also, I would like to continue contacts with the Council of State Governments: the staff members with whom I have worked there are quite interested in having Palustrine representation at meetings of state legislators and Lt. governors. Teri and I have discussed this project, and I would like to work with her and others to find presentations such as the one we gave in Brunswick to the Secretaries of State. (We could discuss this in greater detail at some appropriate time).

If this assignment did not work with the overall plan, I would probably prefer an assignment to Resources and Conferences.

I look forward to working with you both in the coming year.

Sincerely,  
Karen

# Geri Malaysia

Intro.

Background + Experience

Action = Fed. meeting  $\leftarrow$  <sup>not interests =</sup>  $\rightarrow$  <sup>achieving financial</sup> <sup>stability</sup>  
unsuccessful meeting  $\rightarrow$  five-year plan - every  
state committee

Goals - State Councils coming more  $\rightarrow$  to develop  
more into this one. long-range  
planning

Phoenix: three recommendations:

- ① - not get caught to meet  
country paralyzed  
by the terms.  
but use it creatively -
- greater  
multinationality -
- ② - take initiative less reaction -  
State committees  $\rightarrow$  long-range planning
- ③ - Dealing with advocacy groups  
- they must be taught to  
see the recognize this as  
preparation.
- ④ - Robert Hutchins -  
harmony - healing

# National Federation of State Humanities Councils

12 South 6th Street

Suite 527

Minneapolis, Minnesota 55402

(612)332-2407

## BOARD OF DIRECTORS

### President

Jacob E. Nyenhuis  
Michigan Council for the Humanities

### Vice President

Grethe Peterson  
Utah Endowment for the Humanities

### Secretary

Anne Kaplan  
Illinois Humanities Council

### Treasurer

Charles C. Cole Jr.  
Ohio Humanities Council

James Blevins

Indiana Committee for the Humanities

Robert Collen

Massachusetts Foundation for the Humanities  
and Public Policy

Gerald Fetz

Montana Committee for the Humanities

Gretchen Kreuter

Minnesota Humanities Commission

Karen Munro

Washington Commission for the Humanities

John Oates

North Carolina Humanities Committee

Thomas Roberts

Rhode Island Committee for the Humanities

Bruce Sievers

California Council for the Humanities

Pat Stewart

Kentucky Humanities Council

James P. Walsh

Arizona Humanities Council

## WASHINGTON COUNSEL

Abbott A. Leban

## STAFF

Executive Director on leave 1983-1984  
Steven Weiland

Interim Executive Director  
Richard Lewis

Director of Research  
Editor, Federation Reports  
James P. Smith

Assistant Director for Government  
and Public Affairs  
Geri Hockfield Malandra

Administrative Assistant  
Bonnie Platt

November 17, 1983

Walter Capps  
1724 Santa Barbara Street  
Santa Barbara, CA 93101

Dear Walter:

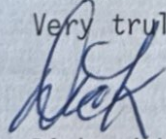
Enclosed are materials in connection with Monday's orientation meeting. I am sending:

An Agenda for the meeting  
All Correspondence regarding the NEH 1983 Survey  
Report on Federation recordkeeping on two 1981  
NEH contracts (the bottom line is that we owe  
them a payback).  
Federation Administrative Policies and  
staff evaluation documents  
1984 Federation activities summary  
1984 staff task schedule

We will, of course, be meeting here at the office, a short walk from the Sheraton-Ritz Hotel where you and Jack will be staying. Either I or Geri will meet your plane. I have made tentative reservations for dinner for you, Jack, and staff at 7:30 Sunday evening. I hope your schedule and that of the airlines will make it possible to get together then.

My home telephone number, in case of last minute problems, is (612) 374-1962. I'm looking forward to your visit. We should finish by around 2:30 on Monday.

Very truly yours,



Richard Lewis  
Interim Executive Director